

**HOUSING AUTHORITY OF THE CITY OF LOS ANGELES  
INTEROFFICE MEMORANDUM**

To: HACLA Board of Commissioners

From: Marlene Garza, Chief Administrative Officer

Through: Doug Guthrie, President and Chief Executive Officer

Date: August 27, 2020

**SUBJECT: FY 2020 Year-to-Date 2<sup>nd</sup> Quarter Budget Status Report**

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**Introduction**

**2020 HUD BUDGET APPROPRIATIONS**

On December 19, 2019, the Board of Commissioners adopted the Housing Authority of the City of Los Angeles' (HACLA) 2020 Consolidated Operating and Capital Budgets. At that time, Congress had not yet approved a 2020 appropriations bill, resulting in a Continuing Resolution of the final prior year appropriation, as has been the case for the past several years. In early 2020, Congress passed the 2020 Appropriations bill, which resulted in increased funding for U.S. Department of Housing and Urban Development (HUD) programs.

**COVID-19 and the CARES Act**

The coronavirus (COVID-19) pandemic, beginning in March of this year, has affected HACLA clients and staff dramatically and transformed all aspects of the Housing Authority's operations. Fortunately, Congress enacted the Coronavirus Aid, Relief, and Economic Security (CARES) Act to help mitigate the upheaval caused. The funding awarded to HACLA and the activity year-to-date will be reported separately to the Board at the September meeting.

**Components and Format**

This report provides summary account-level reports for HACLA's core programs including: Section 8 Programs, Public Housing, Strategic Development, LA LOMOD, and the Central Office (COCC).

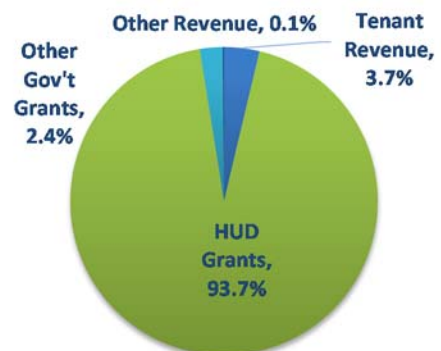
Summary information for each of these programs is provided for Revenue (including HUD sources and other financing sources) Expenses, and Non-Operating Activity, mainly transfers and reserves.

**HACLA OVERALL BUDGET STATUS (p.A1-A6)**

Overall, **REVENUE** is at 49% of budget, just below budget projections. HUD Grants represent 93.7% of revenue, followed by Tenant Revenue at 3.7%, Other Government Grants at 2.4%, and Other Revenue at 0.1%

**HUD and other Government Grants**, are just below projections at 49%. This is mainly due to pending drawdowns or billings in various programs, including the Public Housing Capital Grant and the Section 8 HOPWA program.

**HACLA 2020 YTD Q2 Revenue**



**Tenant Rent** is also below budget at 47% of projection, which reflects the impact of job reductions due to COVID-19 on public housing residents. Through June, the difference between actual tenant revenue, adjusted for job losses, and budget is approximately \$750,000, and will likely continue to increase. To address this, compensating transfers from other programs, including CARES funds are included in the Midyear Budget Modification presented concurrently to the Board.

**Other Revenue** is below budget at 28% mainly because availability of the 2020 Capital Grant is pending for disbursement.

Overall, **EXPENSES** are at 48% of budget, just below budget projections. Mainly this is due to pending capital and site improvement work that is pending, and to lower than projected Housing Assistance Payments, as described further below.

Account Name	ALL PROGRAMS*		
	BUDGET	Q2 (Jan-Jun)	% YTD
<b>Revenue</b>			
HUD and Government Grants	1,436,290,375	707,995,054	49%
Tenant Revenue	57,892,625	27,421,314	47%
Other Revenue	3,565,092	985,147	28%
<b>TOTAL REVENUE</b>	<b>1,497,748,092</b>	<b>736,401,515</b>	<b>49%</b>
<b>Expense</b>			
Personnel	84,913,415	39,846,444	47%
Non-Personnel	100,629,098	43,158,600	43%
Capital & Extraord. Maint.	21,275,799	6,875,529	32%
Housing Assistance Payments	1,318,973,876	641,115,131	49%
<b>TOTAL EXPENSE</b>	<b>1,525,792,188</b>	<b>730,995,704</b>	<b>48%</b>
<b>Non-Operating</b>			
Transfers and Reserves	28,044,097	748,198	3%
<b>TOTAL NON-OPERATING</b>	<b>28,044,097</b>	<b>748,198</b>	<b>3%</b>
<b>Net Revenue over Expenses</b>	<b>0</b>	<b>6,154,008</b>	

\* excludes COCC

## SECTION 8 PROGRAMS (p. A7-A9)

**Revenue:** Overall, revenue is pacing just at budgeted levels of 50%. The Housing Choice Voucher (HCV) program is currently just above its revenue target at 51% due to a higher final appropriation. Most of the Special Programs are also at or near budget projections.

**Expenses:** Overall costs are pacing lower than budget at 48%. This is mainly driven by lower than projected utilization of vouchers in both the HCV and Continuum of Care (CoC) programs. For the HCV program, the shortage of units which accept Section 8 continues to be the primary driver for underutilization.

Account Name	SECTION 8		
	BUDGET	Q2 (Jan-Jun)	% YTD
<b>Revenue</b>			
HUD and Government Grants	673,778,603	340,001,098	50%
Other Revenue	990,500	390,863	39%
<b>TOTAL REVENUE</b>	<b>674,769,103</b>	<b>340,391,961</b>	<b>50%</b>
<b>Expense</b>			
Personnel	41,285,133	20,010,417	48%
Non-Personnel	22,838,598	10,767,237	47%
Housing Assistance Payments	646,973,876	311,184,723	48%
<b>TOTAL EXPENSE</b>	<b>711,097,607</b>	<b>341,962,377</b>	<b>48%</b>
<b>Non-Operating</b>			
Transfers and Reserves	36,328,504	1,723,466	5%
<b>TOTAL NON-OPERATING</b>	<b>36,328,504</b>	<b>1,723,466</b>	<b>5%</b>
<b>Net Revenue over Expenses</b>	<b>0</b>	<b>153,051</b>	

**Section 8 2020 YTD Q2 Expenses by Type**



To address this, additional incentives for both landlord and tenant participation will be funded through the CARES Act. For the CoC program, which primarily target clients who are chronically homeless or at risk of homelessness, it is a challenge for clients to maintain their housed status, and this results in high turnover.

HAP comprises 91% of costs incurred followed by Personnel at 6% and Non-Personnel at 3%.

**PUBLIC HOUSING (p. A10-A11)**

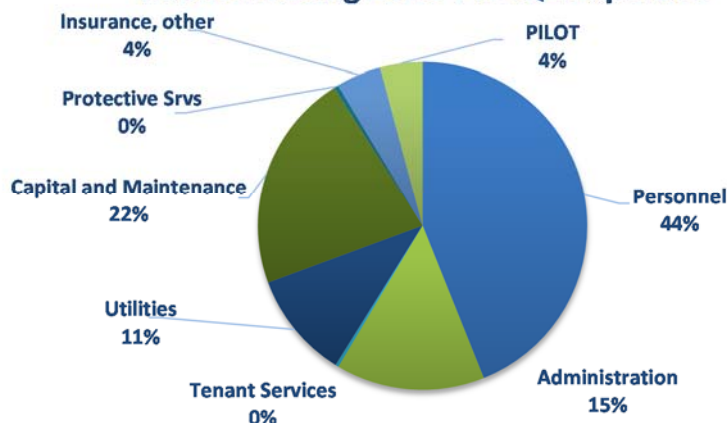
**Revenue:** Overall, revenue is pacing below projections at 40%.

*HUD Revenue* is significantly below projection at 34%, but this is primarily due to the expected delay in the drawdown of the Capital Grant which is on a reimbursement basis. This is also reflected in *Other Revenue* which includes Management Fees from the Capital Grant.

As noted above, *Tenant Revenue* is below budgeted projections due to the impact of job loss on residents. As of June, tenant revenue is \$750,000 below budget, and may increase by year end. To mitigate this, various operating transfers from other programs, including CARES Act funds, as well as the use of reserves are included in the Midyear Budget Modification presented to the Board concurrently with this report.

Account Name	PUBLIC HOUSING		
	BUDGET	Q2 (Jan-Jun)	% YTD
<b>Revenue</b>			
HUD and Government Grants	39,846,808	13,579,034	34%
Tenant Revenue	40,057,518	18,652,161	47%
Other Revenue	1,370,600	165,252	12%
<b>TOTAL REVENUE</b>	<b>81,274,926</b>	<b>32,396,447</b>	<b>40%</b>
<b>Expense</b>			
Personnel	32,500,525	15,608,657	48%
Non-Personnel	38,422,210	16,450,460	43%
Capital & Extraord. Maint.	15,879,949	6,045,351	38%
<b>TOTAL EXPENSE</b>	<b>86,802,684</b>	<b>38,104,468</b>	<b>44%</b>
<b>Non-Operating</b>			
Transfers and Reserves	5,527,758	208,554	4%
<b>TOTAL NON-OPERATING</b>	<b>5,527,758</b>	<b>208,554</b>	<b>4%</b>
<b>Net Revenue over Expenses</b>	<b>0</b>	<b>(5,499,467)</b>	

**Public Housing 2020 YTD Q2 Expenses**



**Expenses:** Excluding the Capital Grant activity, Operating Expenses are pacing just below budget projections at 44%.

Personnel costs represent 44% of costs to date, followed by Capital and Maintenance costs at 22%, Administrative costs at 15%, and Utilities at 11%.

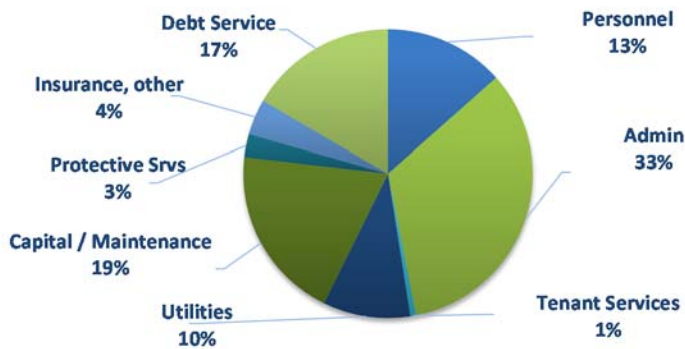
**STRATEGIC DEVELOPMENT (p. A12-A14)**

**Revenue:** Overall, revenue is at projections. *HUD and Government Grants*, which includes HAP Income, is just above projection at 51%, demonstrating the benefits of the utilization of Tenant and Project-Based Vouchers in the portfolio. While Tenant Revenue is just below projections at 49%, we have not seen the impact of COVID-19 wage loss comparable to the Public Housing program.

**Expenses:** Expenses are trending below projections at 40%, primarily due to pending site work (Capital & Extraordinary Maint.) at the various Rent Subsidy and redevelopment sites which will occur later in the year. Personnel costs are also below projection, mainly due to vacancies pending recruitment and hire.

Account Name	STRATEGIC DEVELOPMENT		
	BUDGET	Q2 (Jan-Jun)	% YTD
<b>Revenue</b>			
HUD and Government Grants	26,481,255	13,473,435	51%
Tenant Revenue	17,835,106	8,769,154	49%
Other Revenue	91,432	63,096	69%
<b>TOTAL REVENUE</b>	<b>44,407,793</b>	<b>22,305,685</b>	<b>50%</b>
<b>Expense</b>			
Personnel	6,040,456	2,380,756	39%
Non-Personnel	32,883,419	14,477,917	44%
Capital & Extraord. Maint.	5,395,850	834,534	15%
<b>TOTAL EXPENSE</b>	<b>44,319,726</b>	<b>17,693,207</b>	<b>40%</b>
<b>Non-Operating</b>			
Transfers and Reserves	(88,067)	322,502	-366%
<b>TOTAL NON-OPERATING</b>	<b>(88,067)</b>	<b>322,502</b>	<b>-366%</b>
<b>Net Revenue over Expenses</b>	<b>(0)</b>	<b>4,934,979</b>	

**Strategic Dev't - 2020 YTD Q2 Expense Types**



By **Expense Type**, Administrative expenses, which includes Third-Party Management, represent the largest portion of expenses at 33%, followed by Capital & Maintenance at 19%, the Debt Service at 17%, then HACLA Personnel at 13%.

**LA LOMOD (p. A15)**

**Revenue** is tracking just below budget at 49% mainly as a result of the suspension of Management & Occupancy Reviews (MORs) due to COVID-19, which has reduced administrative revenue to the program.

Regarding **Expenses**, budgeted amounts for Personnel and Other Administrative expenses include start-up costs in the event LA LOMOD is awarded additional PBCA contract responsibilities. Since that has not occurred, actual costs are below projection.

**Transfers to other Programs** is well below budget at 11%. This is mainly due to delays in billing by LAPD for the CSP program, and the pending use of the funds for the Retirement Incentive.

Housing Assistance Payments represent 99% of expenses for this program.

Account Name	LA LOMOD		
	BUDGET	Q2 (Jan-Jun)	% YTD
<b>Revenue</b>			
HUD and Government Grants	696,183,708	340,941,486	49%
Other Revenue	1,112,560	365,936	33%
<b>TOTAL REVENUE</b>	<b>697,296,268</b>	<b>341,307,422</b>	<b>49%</b>
<b>Expense</b>			
Personnel	5,087,300	1,842,258	36%
Non-Personnel	6,484,870	1,462,986	23%
Housing Assistance Payments	672,000,000	329,930,408	49%
<b>TOTAL EXPENSE</b>	<b>683,572,170</b>	<b>333,235,652</b>	<b>49%</b>
<b>Non-Operating</b>			
Transfers and Reserves	(13,724,098)	(1,506,325)	11%
<b>TOTAL NON-OPERATING</b>	<b>(13,724,098)</b>	<b>(1,506,325)</b>	<b>11%</b>
<b>Net Revenue over Expenses</b>	<b>(0)</b>	<b>6,565,445</b>	

**COCC (p. A16-A19)**

Overall, **Revenue** is pacing just below budgeted amounts at 49%.

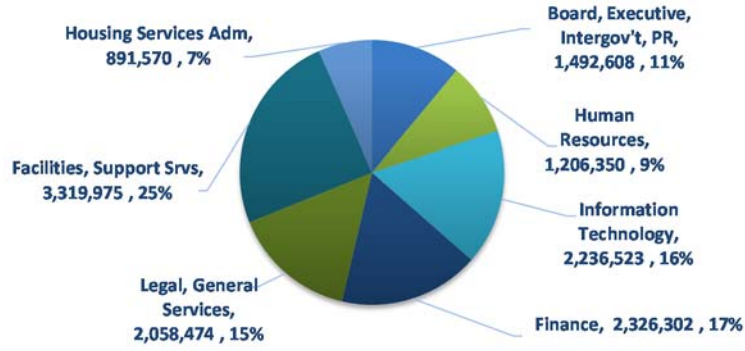
Expenses are pacing below projections at 41%. For *Personnel* costs, this is due largely to the diversion of staffing resources to COVID-19 response which is charged to CARES Act funding.

*Non-Personnel* expenses are also below budget, in part to the diversion of IT Support services to COVID-19 response, which is also charged to CARES Act funding as well to the relative inactivity of deductibles for litigation.

*Capital Work* at the commercial sites is also delayed, mainly due to the prioritization of COVID-19 related site maintenance and renovations.

Account Name	COCC		
	BUDGET	Q2 (Jan-Jun)	% YTD
<b>Revenue</b>			
Other Revenue	30,429,905	14,876,070	49%
<b>TOTAL REVENUE</b>	<b>30,429,905</b>	<b>14,876,070</b>	<b>49%</b>
<b>Expense</b>			
Personnel	18,713,369	8,026,522	43%
Non-Personnel	13,566,125	5,500,658	41%
Capital & Extraord. Maint.	995,847	65,065	7%
<b>TOTAL EXPENSE</b>	<b>33,275,341</b>	<b>13,592,246</b>	<b>41%</b>
<b>Non-Operating</b>			
Transfers and Reserves	2,845,436	112,709	4%
<b>TOTAL NON-OPERATING</b>	<b>2,845,436</b>	<b>112,709</b>	<b>4%</b>
<b>Net Revenue over Expenses</b>	<b>-</b>	<b>1,396,534</b>	

### COCC 2019 YTD Q2 Expense by Department



Summarized to the left are total expense by support function/department.

## HACLA 2020 Budget - Q2 (Jan-Jun)

### ALL PROGRAMS

		ALL PROGRAMS (EXCL COCC)		
ACCOUNT	Account Name	BUDGET	Q2 (Jan-Jun)	% YTD
<b>REVENUE</b>				
[70400,70300]	Tenant Revenue	57,892,625	27,421,314	47%
706*	HUD Grants	1,401,241,245	690,333,332	49%
70800	Other Government Grants	35,049,129	17,661,721	50%
[707*,71000.7200]	Other Revenue	3,565,092	985,147	28%
<b>TOTAL REVENUE</b>		<b>1,497,748,092</b>	<b>736,401,515</b>	<b>49%</b>
<b>EXPENSES</b>				
[91100,92100,94100]	Salaries	44,700,050	19,625,360	44%
[91500,92300,94100]	Benefits	31,103,013	14,238,991	46%
96210	Compensated Absences	9,110,352	5,982,093	66%
91200	Auditing Fees	173,446	-	0%
91300.91320	Management Fees	25,129,002	11,593,784	46%
91600	Office Expenses	6,629,220	2,695,888	41%
91700	Legal Expenses	2,417,529	870,149	36%
91800	Travel	111,982	28,540	25%
[91900,91400]	Other Administrative	13,165,032	4,304,724	33%
[92400,92200]	Tenant Services	6,439,493	2,579,782	40%
[93100.93600]	Utilities	11,914,820	5,463,469	46%
94200	Ordinary Maint. - Materials	4,193,785	1,526,007	36%
94300	Ordinary Maint. - Contract Svcs	6,445,784	2,738,234	42%
95200	Protective Services - Contractual	2,132,482	520,599	24%
95300	Protective Services - Other	358,214	89,342	25%
96100.96140	Insurance	5,700,468	2,586,762	45%
96200	General Expenses	2,435,279	1,046,153	43%
96300	Payment In Lieu of Taxes	3,137,556	1,485,548	47%
[96600,96400]	Bad Debt	500,908	117,456	23%
967*	Mortgage and Interest	3,209,508	2,206,053	69%
[35100,34300]	Long-Term Debt, Current	2,834,589	729,593	26%
97100	Capital Impr. & Extraordinary Maint.	21,275,799	6,875,529	32%
973*	Housing Assistance Payments	1,318,973,876	641,115,131	49%
16*	Capital Assets	3,700,000	2,576,520	70%
<b>TOTAL EXPENSES</b>		<b>1,525,792,188</b>	<b>730,995,704</b>	<b>48%</b>
<b>Revenue over Expenses</b>		<b>(28,044,096)</b>	<b>5,405,812</b>	
<b>Non-Operating</b>				
[5*,/50992,/5001]	Transfers, Reserves, Assets	28,044,097	748,198	3%
<b>TOTAL NON-OPERATING</b>		<b>28,044,097</b>	<b>748,198</b>	<b>3%</b>
<b>Net Revenue over Expenses</b>		<b>0</b>	<b>6,154,010</b>	



## HACLA 2020 Budget - Q2 (Jan-Jun)

### ALL PROGRAMS

		SECTION 8		
ACCOUNT	Account Name	BUDGET	Q2 (Jan-Jun)	% YTD
<b>REVENUE</b>				
[70400,70300]	Tenant Revenue	-	-	
706*	HUD Grants	664,085,716	335,263,327	50%
70800	Other Government Grants	9,692,887	4,737,771	49%
[707*,71000.7200]	Other Revenue	990,500	390,863	39%
<b>TOTAL REVENUE</b>		<b>674,769,103</b>	<b>340,391,961</b>	<b>50%</b>
<b>EXPENSES</b>				
[91100,92100,94100]	Salaries	21,067,520	9,549,262	45%
[91500,92300,94100]	Benefits	15,477,562	7,313,216	47%
96210	Compensated Absences	4,740,051	3,147,939	66%
91200	Auditing Fees	92,898	-	0%
91300.91320	Management Fees	10,678,639	5,303,981	50%
91600	Office Expenses	3,512,293	1,474,949	42%
91700	Legal Expenses	50,000	5,075	10%
91800	Travel	10,350	391	4%
[91900,91400]	Other Administrative	516,488	186,264	36%
[92400,92200]	Tenant Services	4,856,000	2,353,136	48%
[93100.93600]	Utilities	-	-	
94200	Ordinary Maint. - Materials	3,375	2,983	88%
94300	Ordinary Maint. - Contract Srvs	9,811	3,069	31%
95200	Protective Services - Contractual	-	-	
95300	Protective Services - Other	-	-	
96100.96140	Insurance	1,253,057	576,921	46%
96200	General Expenses	1,674,766	860,468	51%
96300	Payment In Lieu of Taxes	-	-	
[96600,96400]	Bad Debt	180,921	-	0%
967*	Mortgage and Interest	-	-	
[35100,34300]	Long-Term Debt, Current	-	-	
97100	Capital Impr. & Extraordinary Maint.	-	-	
973*	Housing Assistance Payments	646,973,876	311,184,723	48%
16*	Capital Assets	-	-	
<b>TOTAL EXPENSES</b>		<b>711,097,607</b>	<b>341,962,377</b>	<b>48%</b>
<b>Revenue over Expenses</b>		<b>(36,328,504)</b>	<b>(1,570,415)</b>	
<b>Non-Operating</b>				
[5*,/50992,/5001]	Transfers, Reserves, Assets	<b>36,328,504</b>	1,723,466	5%
<b>TOTAL NON-OPERATING</b>		<b>36,328,504</b>	<b>1,723,466</b>	<b>5%</b>
<b>Net Revenue over Expenses</b>		<b>0</b>	<b>153,052</b>	



## HACLA 2020 Budget - Q2 (Jan-Jun)

### ALL PROGRAMS

		PUBLIC HOUSING		
ACCOUNT	Account Name	BUDGET	Q2 (Jan-Jun)	% YTD
<b>REVENUE</b>				
[70400,70300]	Tenant Revenue	40,057,518	18,652,161	47%
706*	HUD Grants	39,846,808	13,579,034	34%
70800	Other Government Grants	-	-	
[707*,71000.7200]	Other Revenue	1,370,600	165,252	12%
<b>TOTAL REVENUE</b>		<b>81,274,926</b>	<b>32,396,447</b>	<b>40%</b>
<b>EXPENSES</b>				
[91100,92100,94100]	Salaries	16,659,074	7,437,425	45%
[91500,92300,94100]	Benefits	12,628,613	5,855,214	46%
96210	Compensated Absences	3,212,839	2,320,375	72%
91200	Auditing Fees	-	-	
91300.91320	Management Fees	9,839,602	4,087,804	42%
91600	Office Expenses	1,317,401	574,246	44%
91700	Legal Expenses	1,305,537	556,871	43%
91800	Travel	650	-	0%
[91900,91400]	Other Administrative	427,113	(29,173)	-7%
[92400,92200]	Tenant Services	584,031	112,784	19%
[93100.93600]	Utilities	8,512,504	3,732,470	44%
94200	Ordinary Maint. - Materials	3,291,674	1,162,058	35%
94300	Ordinary Maint. - Contract Svcs	1,615,751	474,968	29%
95200	Protective Services - Contractual	1,417,500	148,826	10%
95300	Protective Services - Other	55,100	2,525	5%
96100.96140	Insurance	3,019,381	1,455,565	48%
96200	General Expenses	1,305	24	2%
96300	Payment In Lieu of Taxes	3,122,211	1,478,251	47%
[96600,96400]	Bad Debt	212,450	116,724	55%
967*	Mortgage and Interest	-	-	
[35100,34300]	Long-Term Debt, Current	-	-	
97100	Capital Impr. & Extraordinary Maint.	15,879,949	6,040,994	38%
973*	Housing Assistance Payments	-	-	
16*	Capital Assets	3,700,000	2,576,520	70%
<b>TOTAL EXPENSES</b>		<b>86,802,684</b>	<b>38,104,468</b>	<b>44%</b>
<b>Revenue over Expenses</b>		<b>(5,527,758)</b>	<b>(5,708,021)</b>	
<b>Non-Operating</b>				
[5*,/50992,/5001]	Transfers, Reserves, Assets	5,527,758	208,554	4%
<b>TOTAL NON-OPERATING</b>		<b>5,527,758</b>	<b>208,554</b>	<b>4%</b>
<b>Net Revenue over Expenses</b>		<b>0</b>	<b>(5,499,467)</b>	

## HACLA 2020 Budget - Q2 (Jan-Jun)

### ALL PROGRAMS

		STRATEGIC DEVELOPMENT		
ACCOUNT	Account Name	BUDGET	Q2 (Jan-Jun)	% YTD
<b>REVENUE</b>				
[70400,70300]	Tenant Revenue	17,835,106	8,769,154	49%
706*	HUD Grants	1,125,013	549,485	49%
70800	Other Government Grants	25,356,242	12,923,950	51%
[707*,71000.7200]	Other Revenue	91,432	63,096	69%
<b>TOTAL REVENUE</b>		<b>44,407,793</b>	<b>22,305,685</b>	<b>50%</b>
<b>EXPENSES</b>				
[91100,92100,94100]	Salaries	3,289,048	1,282,362	39%
[91500,92300,94100]	Benefits	1,992,855	757,069	38%
96210	Compensated Absences	758,554	341,325	45%
91200	Auditing Fees	67,152	-	0%
91300.91320	Management Fees	2,192,390	1,100,892	50%
91600	Office Expenses	1,151,964	463,333	40%
91700	Legal Expenses	661,992	307,346	46%
91800	Travel	57,282	18,190	32%
[91900,91400]	Other Administrative	9,627,240	4,023,135	42%
[92400,92200]	Tenant Services	999,462	113,862	11%
[93100.93600]	Utilities	3,402,316	1,730,999	51%
94200	Ordinary Maint. - Materials	897,586	360,792	40%
94300	Ordinary Maint. - Contract Svcs	4,813,222	2,260,181	47%
95200	Protective Services - Contractual	714,982	371,773	52%
95300	Protective Services - Other	303,114	86,817	29%
96100.96140	Insurance	1,068,531	511,262	48%
96200	General Expenses	759,208	185,661	24%
96300	Payment In Lieu of Taxes	15,344	7,296	48%
[96600,96400]	Bad Debt	107,537	732	1%
967*	Mortgage and Interest	3,209,508	2,206,053	69%
[35100,34300]	Long-Term Debt, Current	2,834,589	729,593	26%
97100	Capital Impr. & Extraordinary Maint.	5,395,850	834,534	15%
973*	Housing Assistance Payments	-	-	
16*	Capital Assets	-	-	
<b>TOTAL EXPENSES</b>		<b>44,319,726</b>	<b>17,693,207</b>	<b>40%</b>
<b>Revenue over Expenses</b>		<b>88,068</b>	<b>4,612,477</b>	
<b>Non-Operating</b>				
[5*,/50992,/5001]	Transfers, Reserves, Assets	(88,067)	322,502	-366%
<b>TOTAL NON-OPERATING</b>		<b>(88,067)</b>	<b>322,502</b>	<b>-366%</b>
<b>Net Revenue over Expenses</b>		<b>0</b>	<b>4,934,979</b>	

## HACLA 2020 Budget - Q2 (Jan-Jun)

### ALL PROGRAMS

ACCOUNT	Account Name	LA LOMOD		
		BUDGET	Q2 (Jan-Jun)	% YTD
<b>REVENUE</b>				
[70400,70300]	Tenant Revenue	-	-	
706*	HUD Grants	696,183,708	340,941,486	49%
70800	Other Government Grants	-	-	
[707*,71000.7200]	Other Revenue	1,112,560	365,936	33%
	<b>TOTAL REVENUE</b>	<b>697,296,268</b>	<b>341,307,422</b>	<b>49%</b>
<b>EXPENSES</b>				
[91100,92100,94100]	Salaries	3,684,409	1,356,311	37%
[91500,92300,94100]	Benefits	1,003,983	313,492	31%
96210	Compensated Absences	398,908	172,455	43%
91200	Auditing Fees	13,396	-	0%
91300.91320	Management Fees	2,418,371	1,101,108	46%
91600	Office Expenses	647,562	183,360	28%
91700	Legal Expenses	400,000	857	0%
91800	Travel	43,700	9,959	23%
[91900,91400]	Other Administrative	2,594,191	124,498	5%
[92400,92200]	Tenant Services	-	-	
[93100.93600]	Utilities	-	-	
94200	Ordinary Maint. - Materials	1,150	173	15%
94300	Ordinary Maint. - Contract Srvs	7,000	15	0%
95200	Protective Services - Contractual	-	-	
95300	Protective Services - Other	-	-	
96100.96140	Insurance	359,500	43,015	12%
96200	General Expenses	-	-	
96300	Payment In Lieu of Taxes	-	-	
[96600,96400]	Bad Debt	-	-	
967*	Mortgage and Interest	-	-	
[35100,34300]	Long-Term Debt, Current	-	-	
97100	Capital Impr. & Extraordinary Maint.	-	-	
973*	Housing Assistance Payments	672,000,000	329,930,408	49%
16*	Capital Assets	-	-	
	<b>TOTAL EXPENSES</b>	<b>683,572,170</b>	<b>333,235,652</b>	<b>49%</b>
	<b>Revenue over Expenses</b>	<b>13,724,098</b>	<b>8,071,770</b>	
<b>Non-Operating</b>				
[5*,/50992,/5001]	Transfers, Reserves, Assets	(13,724,098)	(1,506,325)	11%
	<b>TOTAL NON-OPERATING</b>	<b>(13,724,098)</b>	<b>(1,506,325)</b>	<b>11%</b>
	<b>Net Revenue over Expenses</b>	<b>(0)</b>	<b>6,565,445</b>	

## HACLA 2020 Budget - Q2 (Jan-Jun)

### ALL PROGRAMS

ACCOUNT	Account Name	COCC		
		BUDGET	Q2 (Jan-Jun)	% YTD
<b>REVENUE</b>				
[70400,70300]	Tenant Revenue	-	-	
706*	HUD Grants	-	-	
70800	Other Government Grants	-	-	
[707*,71000.7200]	Other Revenue	30,429,905	14,876,070	49%
	<b>TOTAL REVENUE</b>	<b>30,429,905</b>	<b>14,876,070</b>	<b>49%</b>
<b>EXPENSES</b>				
[91100,92100,94100]	Salaries	9,836,838	4,241,832	43%
[91500,92300,94100]	Benefits	6,446,588	2,646,360	41%
96210	Compensated Absences	2,429,943	1,138,330	47%
91200	Auditing Fees	142,550	-	0%
91300.91320	Management Fees	-	-	
91600	Office Expenses	4,368,091	1,775,973	41%
91700	Legal Expenses	136,500	8,291	6%
91800	Travel	112,075	9,678	9%
[91900,91400]	Other Administrative	3,229,285	1,147,481	36%
[92400,92200]	Tenant Services	5,000	-	0%
[93100.93600]	Utilities	488,660	242,313	50%
94200	Ordinary Maint. - Materials	97,698	95,524	98%
94300	Ordinary Maint. - Contract Svcs	912,007	349,541	38%
95200	Protective Services - Contractual	689,855	266,132	39%
95300	Protective Services - Other	29,822	43,282	145%
96100.96140	Insurance	1,187,312	140,770	12%
96200	General Expenses	-	-	
96300	Payment In Lieu of Taxes	-	-	
[96600,96400]	Bad Debt	-	-	
967*	Mortgage and Interest	805,933	486,796	60%
[35100,34300]	Long-Term Debt, Current	941,337	909,848	97%
97100	Capital Impr. & Extraordinary Maint.	995,847	65,065	7%
973*	Housing Assistance Payments	-	-	
16*	Capital Assets	420,000	25,028	6%
	<b>TOTAL EXPENSES</b>	<b>33,275,341</b>	<b>13,592,246</b>	<b>41%</b>
	<b>Revenue over Expenses</b>	<b>(2,845,436)</b>	<b>1,283,825</b>	
<b>Non-Operating</b>				
[5*,/50992,/5001]	Transfers, Reserves, Assets	2,845,436	112,709	4%
	<b>TOTAL NON-OPERATING</b>	<b>2,845,436</b>	<b>112,709</b>	<b>4%</b>
	<b>Net Revenue over Expenses</b>	<b>-</b>	<b>1,396,534</b>	

HACLA 2020 Budget - Q2 (Jan-Jun)

Section 8 Programs

ACCOUNT	Account Name	ALL SECTION 8 PROGRAMS			VOUCHER/VASH/FSS			Homeless Incentive Program		
		BUDGET	Q2 (Jan-Jun)	% YTD	BUDGET	Q2 (Jan-Jun)	% YTD	BUDGET	Q2 (Jan-Jun)	% YTD
<b>REVENUE</b>										
70600	HUD Grants	664,085,716	335,263,327	50%	605,757,780	307,759,299	51%	-	-	
70800	Other Government Grants	9,692,887	4,737,771	49%	-	-		5,389,088	2,452,539	46%
71000.7200	Other Revenue	990,500	390,863	39%	901,000	354,474	39%	-	-	
<b>TOTAL REVENUE</b>		<b>674,769,103</b>	<b>340,391,961</b>	<b>50%</b>	<b>606,658,780</b>	<b>308,113,773</b>	<b>51%</b>	<b>5,389,088</b>	<b>2,452,539</b>	<b>46%</b>
<b>EXPENSES</b>										
[91100,921(	Salaries	21,067,520	9,549,262	45%	17,074,455	7,903,120	46%	251,944	87,608	35%
[91500,923(	Benefits	15,477,562	7,313,216	47%	12,617,380	6,108,172	48%	205,499	66,150	32%
96210	Compensated Absences	4,740,051	3,147,939	66%	3,832,119	2,616,624	68%	58,459	26,173	45%
91200	Auditing Fees	92,898	-	0%	92,898	-	0%	-	-	
91300.9132	Management Fees	10,678,639	5,303,981	50%	10,320,395	5,124,854	50%	-	-	
91400	Marketing	4,000	-	0%	-	-		4,000	-	0%
91600	Office Expenses	3,512,293	1,474,949	42%	3,244,159	1,360,775	42%	4,750	1,900	40%
91700	Legal Expenses	50,000	5,075	10%	50,000	5,075	10%	-	-	
91800	Travel	10,350	391	4%	10,350	391	4%	-	-	
91900	Other Administrative	512,488	186,264	36%	347,275	110,977	32%	1,100	9	1%
92400	Tenant Services	4,856,000	2,353,136	48%	-	-		4,856,000	2,353,136	48%
94200	Ordinary Maint. - Materials	3,375	2,983	88%	3,375	2,983	88%	-	-	
94300	Ordinary Maint. - Contract Svcs	9,811	3,069	31%	9,811	3,069	31%	-	-	
96100.9614	Insurance	1,253,057	576,921	46%	1,131,389	522,525	46%	7,336	3,228	44%
96200	General Expenses	1,674,766	860,468	51%	1,618,946	859,361	53%	-	-	
96600	Bad Debt	180,921	-	0%	180,921	-	0%	-	-	
973*	Housing Assistance Payments	646,973,876	311,184,723	48%	592,925,781	285,151,293	48%	-	-	
<b>TOTAL EXPENSES</b>		<b>711,097,607</b>	<b>341,962,377</b>	<b>48%</b>	<b>643,459,253</b>	<b>309,769,221</b>	<b>48%</b>	<b>5,389,088</b>	<b>2,538,204</b>	<b>47%</b>
<b>Revenue over Expenses</b>		<b>(36,328,504)</b>	<b>(1,570,415)</b>		<b>(36,800,473)</b>	<b>(1,655,448)</b>		<b>-</b>	<b>(85,665)</b>	
<b>Non-Operating</b>										
5**	Transfers and Surplus	36,328,504	1,723,466	5%	36,800,474	1,723,463	5%	-	-	
<b>TOTAL NON-OPERATING</b>		<b>36,328,504</b>	<b>1,723,466</b>	<b>5%</b>	<b>36,800,474</b>	<b>1,723,463</b>	<b>5%</b>	<b>-</b>	<b>-</b>	
<b>Net Revenue over Expenses</b>		<b>0</b>	<b>153,051</b>		<b>0</b>	<b>68,015</b>		<b>-</b>	<b>(85,665)</b>	

HACLA 2020 Budget - Q2 (Jan-Jun)

Section 8 Programs

ACCOUNT	Account Name	Continuum of Care			HOPWA			New Construction		
		BUDGET	Q2 (Jan-Jun)	% YTD	BUDGET	Q2 (Jan-Jun)	% YTD	BUDGET	Q2 (Jan-Jun)	% YTD
<b>REVENUE</b>										
70600	HUD Grants	43,175,880	20,238,071	47%	-	-	-	3,500,000	1,808,470	52%
70800	Other Government Grants	-	-	-	4,303,799	2,285,232	53%	-	-	-
71000.7200	Other Revenue	-	-	-	-	-	-	35,000	17,104	49%
<b>TOTAL REVENUE</b>		<b>43,175,880</b>	<b>20,238,071</b>	<b>47%</b>	<b>4,303,799</b>	<b>2,285,232</b>	<b>53%</b>	<b>3,535,000</b>	<b>1,825,574</b>	<b>52%</b>
<b>EXPENSES</b>										
[91100,921(	Salaries	2,318,999	998,845	43%	376,218	101,093	27%	-	-	-
[91500,923(	Benefits	1,636,050	722,822	44%	295,178	72,803	25%	-	-	-
96210	Compensated Absences	542,455	326,465	60%	74,167	41,841	56%	-	-	-
91200	Auditing Fees	-	-	-	-	-	-	-	-	-
91300.9132	Management Fees	-	-	-	-	-	-	70,434	35,217	50%
91400	Marketing	-	-	-	-	-	-	-	-	-
91600	Office Expenses	172,887	77,041	45%	34,266	14,207	41%	-	-	-
91700	Legal Expenses	-	-	-	-	-	-	-	-	-
91800	Travel	-	-	-	-	-	-	-	-	-
91900	Other Administrative	20,692	6,304	30%	3,218	2,049	64%	131,410	65,705	50%
92400	Tenant Services	-	-	-	-	-	-	-	-	-
94200	Ordinary Maint. - Materials	-	-	-	-	-	-	-	-	-
94300	Ordinary Maint. - Contract Svcs	-	-	-	-	-	-	-	-	-
96100.9614	Insurance	79,423	35,521	45%	11,624	5,153	44%	-	-	-
96200	General Expenses	55,000	-	0%	-	-	-	-	-	-
96600	Bad Debt	-	-	-	-	-	-	-	-	-
973*	Housing Assistance Payments	38,350,374	18,229,027	48%	3,509,127	2,042,733	58%	3,250,000	1,669,858	51%
<b>TOTAL EXPENSES</b>		<b>43,175,880</b>	<b>20,396,025</b>	<b>47%</b>	<b>4,303,799</b>	<b>2,279,879</b>	<b>53%</b>	<b>3,451,844</b>	<b>1,770,780</b>	<b>51%</b>
<b>Revenue over Expenses</b>		<b>0</b>	<b>(157,953)</b>		<b>(0)</b>	<b>5,354</b>		<b>83,156</b>	<b>54,795</b>	
<b>Non-Operating</b>										
5**	Transfers and Surplus	-	-	-	-	-	-	(83,156)	-	0%
<b>TOTAL NON-OPERATING</b>		<b>-</b>	<b>-</b>		<b>-</b>	<b>-</b>		<b>(83,156)</b>	<b>-</b>	<b>0%</b>
<b>Net Revenue over Expenses</b>		<b>0</b>	<b>(157,954)</b>		<b>(0)</b>	<b>5,353</b>		<b>0</b>	<b>54,795</b>	

## HACLA 2020 Budget - Q2 (Jan-Jun)

### Section 8 Programs

ACCOUNT	Account Name	Moderate Rehab/SRO			Family Self-Sufficiency COORD			Mainstream Housing		
		BUDGET	Q2 (Jan-Jun)	% YTD	BUDGET	Q2 (Jan-Jun)	% YTD	BUDGET	Q2 (Jan-Jun)	% YTD
<b>REVENUE</b>										
70600	HUD Grants	9,468,303	4,454,908	47%	755,480	375,754	50%	1,428,273	626,825	44%
70800	Other Government Grants	-	-		-	-		-	-	
71000.7200	Other Revenue	54,500	16,428	30%	-	-		-	2,857	
<b>TOTAL REVENUE</b>		<b>9,522,803</b>	<b>4,471,336</b>	<b>47%</b>	<b>755,480</b>	<b>375,754</b>	<b>50%</b>	<b>1,428,273</b>	<b>629,682</b>	<b>44%</b>
<b>EXPENSES</b>										
[91100,921(	Salaries	583,146	251,494	43%	438,560	195,931	45%	24,197	11,171	46%
[91500,923(	Benefits	410,382	202,369	49%	296,259	132,694	45%	16,814	8,206	49%
96210	Compensated Absences	125,526	84,720	67%	101,985	47,128	46%	5,342	4,988	93%
91200	Auditing Fees	-	-		-	-		-	-	
91300.9132	Management Fees	287,810	143,910	50%	-	-		-	-	
91400	Marketing	-	-		-	-		-	-	
91600	Office Expenses	55,661	20,869	37%	-	-		569	156	27%
91700	Legal Expenses	-	-		-	-		-	-	
91800	Travel	-	-		-	-		-	-	
91900	Other Administrative	8,533	1,123	13%	-	-		260	96	37%
92400	Tenant Services	-	-		-	-		-	-	
94200	Ordinary Maint. - Materials	-	-		-	-		-	-	
94300	Ordinary Maint. - Contract Svcs	-	-		-	-		-	-	
96100.9614	Insurance	22,366	10,080	45%	-	-		918	414	45%
96200	General Expenses	-	-		-	-		820	1,107	135%
96600	Bad Debt	-	-		-	-		-	-	
973*	Housing Assistance Payments	7,650,034	3,542,364	46%	-	-		1,288,560	549,448	43%
<b>TOTAL EXPENSES</b>		<b>9,143,458</b>	<b>4,256,929</b>	<b>47%</b>	<b>836,804</b>	<b>375,754</b>	<b>45%</b>	<b>1,337,480</b>	<b>575,586</b>	<b>43%</b>
<b>Revenue over Expenses</b>		<b>379,345</b>	<b>214,408</b>		<b>(81,324)</b>	<b>-</b>		<b>90,793</b>	<b>54,097</b>	
<b>Non-Operating</b>										
5**	Transfers and Surplus	(379,345)	-	0%	81,324	-	0%	(90,793)	-	0%
<b>TOTAL NON-OPERATING</b>		<b>(379,345)</b>	<b>-</b>	<b>0%</b>	<b>81,324</b>	<b>-</b>	<b>0%</b>	<b>(90,793)</b>	<b>-</b>	<b>0%</b>
<b>Net Revenue over Expenses</b>		<b>-</b>	<b>214,408</b>		<b>-</b>	<b>-</b>		<b>-</b>	<b>54,097</b>	



**HACLA 2020 Budget - Q2 (Jan-Jun)**  
**Public Housing Programs**

ACCOUNT	Account Name	ALL PUBLIC HOUSING			PUBLIC HOUSING SITES			CAPITAL GRANT & RESIDENT LIAISONS		
		BUDGET	Q2 (Jan-Jun)	% YTD	BUDGET	Q2 (Jan-Jun)	% YTD	BUDGET	Q2 (Jan-Jun)	% YTD
<b>REVENUE</b>										
[50010,500	Operating Transfer	-	-		2,900,000	-	0%	(2,900,000)	-	0%
[70300,704	Tenant Revenue	40,057,518	18,652,161	47%	40,057,518	18,652,161	47%	-	-	
706*	HUD Grants and Revenue	39,846,808	13,579,034	34%	18,846,808	9,397,330	50%	21,000,000	4,181,704	20%
[71100,715	Other Revenue	1,370,600	165,252	12%	468,600	162,562	35%	-	-	
<b>TOTAL REVENUE</b>		<b>81,274,926</b>	<b>32,396,447</b>	<b>40%</b>	<b>62,272,926</b>	<b>28,212,053</b>	<b>45%</b>	<b>18,100,000</b>	<b>4,181,704</b>	<b>23%</b>
<b>EXPENSES</b>										
[91100,921	Salaries	16,659,074	7,434,515	45%	16,035,896	7,164,293	45%	171,113	87,077	51%
[91500,923	Benefits	12,628,613	5,853,767	46%	12,243,620	5,685,441	46%	99,181	47,889	48%
96210	Compensated Absences	3,046,417	2,320,375	76%	2,891,067	2,063,951	71%	45,047	202,034	448%
<i>Subtotal Personnel</i>		<b>32,334,103</b>	<b>15,608,657</b>	<b>48%</b>	<b>31,170,583</b>	<b>14,913,684</b>	<b>48%</b>	<b>315,342</b>	<b>337,000</b>	<b>107%</b>
91200	Auditing Fees	-	-		-	-		-	-	
91300.913	Management Fees	9,839,602	4,087,804	42%	8,039,602	4,087,804	51%	1,800,000	-	0%
91600	Office Expenses	1,317,401	574,246	44%	1,223,589	533,439	44%	-	-	
91700	Legal Expenses	1,305,537	556,871	43%	1,305,537	556,871	43%	-	-	
91800	Travel	650	-	0%	650	-	0%	-	-	
[91900,914	Other Administrative	427,113	(29,173)	-7%	385,819	48,291	13%	35,892	(78,757)	-219%
[92200,924	Tenant Services	584,031	112,784	19%	155,241	24,872	16%	180,174	65,067	36%
93100.936	Utilities	8,512,504	3,732,470	44%	8,512,504	3,732,470	44%	-	-	
94200	Ordinary Maint. - Materials	3,291,674	1,162,058	35%	3,289,274	1,146,244	35%	-	15,814	
94300	Ordinary Maint. - Contract Svcs	1,615,751	474,968	29%	1,609,551	474,968	30%	-	-	
95200	Protective Services - Contractual	1,417,500	148,826	10%	-	-		-	-	
95300	Protective Services - Other Costs	55,100	2,525	5%	55,100	2,525	5%	-	-	
96100.961	Insurance	3,019,381	1,455,565	48%	2,985,005	1,439,425	48%	4,484	1,973	44%
96200	General Expenses	1,305	24	2%	1,305	24	2%	-	-	
96300	Payment in Lieu of Taxes	3,122,211	1,478,251	47%	3,122,211	1,478,251	47%	-	-	
96400	Bad Debt	212,450	116,724	55%	212,450	116,724	55%	-	-	
97100	Capital Impr. & Extraordinary Maint.	16,046,371	6,045,351	38%	282,263	179,596	64%	15,764,108	5,865,755	37%
16*	Capital Assets and Vehcles	3,700,000	2,576,520	70%	3,700,000	423,456	11%	-	2,153,063	
<i>Subtotal Non-Personnel</i>		<b>54,468,581</b>	<b>22,495,811</b>	<b>41%</b>	<b>34,880,101</b>	<b>14,244,959</b>	<b>41%</b>	<b>17,784,658</b>	<b>8,022,915</b>	<b>45%</b>
<b>TOTAL EXPENSES</b>		<b>86,802,684</b>	<b>38,104,468</b>	<b>44%</b>	<b>66,050,684</b>	<b>29,158,643</b>	<b>44%</b>	<b>18,100,000</b>	<b>8,359,914</b>	<b>46%</b>
<b>Revenue over Expenses</b>		<b>(5,527,758)</b>	<b>(5,708,021)</b>		<b>(3,777,758)</b>	<b>(946,591)</b>		<b>0</b>	<b>(4,178,210)</b>	
<b>Non-Operating</b>										
[17500,167	Assets and Reserves	5,527,758	208,554	4%	3,777,758	-	0%	-	-	
<b>Total Non-Operating</b>		<b>5,527,758</b>	<b>208,554</b>	<b>4%</b>	<b>3,777,758</b>	<b>-</b>	<b>0%</b>	<b>-</b>	<b>-</b>	
<b>Net Revenue over Expenses</b>		<b>0</b>	<b>(5,499,467)</b>		<b>0</b>	<b>(946,591)</b>		<b>0</b>	<b>(4,178,210)</b>	

Note: pending grant drawdown

**HACLA 2020 Budget - Q2 (Jan-Jun)**  
**Public Housing Programs**

ACCOUNT	Account Name	CAPITAL GRANT ADMIN			COMMUNITY SAFETY PARTNERSHIP		
		BUDGET	Q2 (Jan-Jun)	% YTD	BUDGET	Q2 (Jan-Jun)	% YTD
<b>REVENUE</b>							
[50010,500	Operating Transfer	-	-		-	-	
[70300,704	Tenant Revenue	-	-		-	-	
706*	HUD Grants and Revenue	-	-		-	-	
[71100,715	Other Revenue	902,000	2,690	0%	-	-	
<b>TOTAL REVENUE</b>		<b>902,000</b>	<b>2,690</b>	<b>0%</b>	<b>-</b>	<b>-</b>	
<b>EXPENSES</b>							
[91100,921	Salaries	416,018	164,551	40%	36,046	18,593 52%	
[91500,923	Benefits	260,428	108,169	42%	25,383	12,269 48%	
96210	Compensated Absences	102,276	51,665	51%	8,027	2,725 34%	
<i>Subtotal Personnel</i>		<b>778,722</b>	<b>324,385</b>	<b>42%</b>	<b>69,456</b>	<b>33,588 48%</b>	
91200	Auditing Fees	-	-		-	-	
91300.913	Management Fees	-	-		-	-	
91600	Office Expenses	88,812	37,907	43%	5,000	2,899 58%	
91700	Legal Expenses	-	-		-	-	
91800	Travel	-	-		-	-	
[91900,914	Other Administrative	5,402	1,293	24%	-	-	
[92200,924	Tenant Services	-	-		248,616	22,846 9%	
93100.936	Utilities	-	-		-	-	
94200	Ordinary Maint. - Materials	1,400	-	0%	1,000	- 0%	
94300	Ordinary Maint. - Contract Srvs	2,200	-	0%	4,000	- 0%	
95200	Protective Services - Contractual	-	-		1,417,500	148,826 10%	
95300	Protective Services - Other Costs	-	-		-	-	
96100.961	Insurance	25,464	12,246	48%	4,428	1,920 43%	
96200	General Expenses	-	-		-	-	
96300	Payment in Lieu of Taxes	-	-		-	-	
96400	Bad Debt	-	-		-	-	
97100	Capital Impr. & Extraordinary Maint.	-	-		-	-	
16*	Capital Assets and Vechiles	-	-		-	-	
<i>Subtotal Non-Personnel</i>		<b>123,278</b>	<b>51,447</b>	<b>42%</b>	<b>1,680,544</b>	<b>176,490 11%</b>	
<b>TOTAL EXPENSES</b>		<b>902,000</b>	<b>375,832</b>	<b>42%</b>	<b>1,750,000</b>	<b>210,078 12%</b>	
<b>Revenue over Expenses</b>		<b>-</b>	<b>(373,142)</b>		<b>(1,750,000)</b>	<b>(210,078)</b>	
<b>Non-Operating</b>							
[17500,167	Assets and Reserves	-	-		1,750,000	208,554 12%	
<b>Total Non-Operating</b>		<b>-</b>	<b>-</b>		<b>1,750,000</b>	<b>208,554 12%</b>	
<b>Net Revenue over Expenses</b>		<b>-</b>	<b>(373,142)</b>		<b>-</b>	<b>(1,524)</b>	

**HACLA 2020 Budget - Q2 (Jan-Jun)**  
**Strategic Development Programs**

ACCOUNT	Account Name	ALL STRATEGIC DEVELOPMENT			RENT SUBSIDY & MFSC Grant			REDEV ADMIN / MIXED FINANCE PROP		
		BUDGET	Q2 (Jan-Jun)	% YTD	BUDGET	Q2 (Jan-Jun)	% YTD	BUDGET	Q2 (Jan-Jun)	% YTD
<b>REVENUE</b>										
[70300,70400]	Tenant Revenue	17,835,106	8,769,154	49%	17,835,106	8,769,154	49%	-	-	
70600	HUD Grants and Revenue	1,125,013	549,485	49%	361,355	170,798	47%	763,658	378,687	50%
*	Rental Income HAP	25,356,242	12,923,950	51%	25,356,242	12,923,950	51%	-	-	
[71500]	Other Revenue	59,676	63,096	106%	59,676	29,838	50%	-	33,258	
	<b>TOTAL REVENUE</b>	<b>44,376,038</b>	<b>22,305,685</b>	<b>50%</b>	<b>43,612,380</b>	<b>21,893,740</b>	<b>50%</b>	<b>763,658</b>	<b>411,945</b>	<b>54%</b>
<b>EXPENSES</b>										
[91100,92100,941	Salaries	3,289,048	1,282,362	39%	1,335,730	524,515	39%	171,675	53,568	31%
[91500,92300,945	Benefits	1,992,855	757,069	38%	849,399	326,507	38%	86,587	24,025	28%
96210	Compensated Absences	758,554	341,325	45%	331,871	156,241	47%	33,934	11,677	34%
	<i>Subtotal Personnel</i>	<i>6,040,456</i>	<i>2,380,756</i>	<i>39%</i>	<i>2,517,001</i>	<i>1,007,263</i>	<i>40%</i>	<i>292,196</i>	<i>89,270</i>	<i>31%</i>
91200	Auditing Fees	67,152	-	0%	67,152	-	0%	-	-	
91300,91320	Management Fees	2,192,390	1,100,892	50%	2,159,540	1,084,463	50%	32,850	16,429	50%
91600	Office Expenses	1,151,964	463,333	40%	668,191	349,721	52%	700	480	69%
91700	Legal Expenses	661,992	307,346	46%	111,992	15,786	14%	45,000	-	0%
91800	Travel	57,282	18,190	32%	30,532	7,460	24%	-	-	
[91900,91400]	Other Administrative	9,627,240	4,023,135	42%	8,200,240	3,762,302	46%	56,600	172	0%
[92200,92400]	Tenant Services	999,462	113,862	11%	234,087	66,962	29%	-	-	
93100,93600	Utilities	3,402,316	1,730,999	51%	3,402,316	1,730,999	51%	-	-	
94200	Ordinary Maint. - Materials	897,586	360,792	40%	896,386	360,312	40%	-	-	
94300	Ordinary Maint. - Contract Svcs	4,813,222	2,260,181	47%	4,787,222	2,260,181	47%	-	-	
95200	Protective Services - Contractual	714,982	371,773	52%	714,982	371,773	52%	-	-	
95300	Protective Services - Other Costs	303,114	86,817	29%	153,114	86,817	57%	-	-	
96100,96140	Insurance	1,068,531	511,262	48%	1,016,368	488,889	48%	-	-	
96200	General Expenses	759,208	185,661	24%	-	22		729,208	185,639	25%
96300	Payment in Lieu of Taxes	15,344	7,296	48%	15,344	7,296	48%	-	-	
96400	Bad Debt	107,537	732	1%	107,537	732	1%	-	-	
967*	Mortgage and Interest	3,209,508	2,206,053	69%	3,022,935	2,111,837	70%	-	-	
[16*,/166*,/16700	Capital Impr. & Extraordinary Maint.	5,395,850	834,534	15%	4,545,850	631,224	14%	-	-	
[34300,34400]	Current Portion - Long Term Debt	2,834,589	729,593	26%	2,585,751	729,593	28%	-	-	
	<i>Subtotal Non-Personnel</i>	<i>38,279,269</i>	<i>15,312,451</i>	<i>40%</i>	<i>32,719,539</i>	<i>14,066,370</i>	<i>43%</i>	<i>864,358</i>	<i>202,720</i>	<i>23%</i>
	<b>TOTAL EXPENSES</b>	<b>44,319,726</b>	<b>17,693,207</b>	<b>40%</b>	<b>35,236,540</b>	<b>15,073,633</b>	<b>43%</b>	<b>1,156,554</b>	<b>291,990</b>	<b>25%</b>
	<b>Revenue over Expenses</b>	<b>56,312</b>	<b>4,612,477</b>		<b>8,375,840</b>	<b>6,820,107</b>		<b>(392,896)</b>	<b>119,955</b>	
<b>Non-Operating</b>										
[11100,11300,131	Transfers and Surplus	(88,067)	322,502	-366%	(8,407,595)	(1,636,567)	19%	392,896	89,750	23%
	<b>Total Non-Operating</b>	<b>(88,067)</b>	<b>322,502</b>	<b>-366%</b>	<b>(8,407,595)</b>	<b>(1,636,567)</b>	<b>19%</b>	<b>392,896</b>	<b>89,750</b>	<b>23%</b>
	<b>Net Revenue over Expenses</b>	<b>(31,755)</b>	<b>4,934,979</b>		<b>(31,755)</b>	<b>5,183,540</b>		<b>-</b>	<b>209,705</b>	

**HACLA 2020 Budget - Q2 (Jan-Jun)**  
**Strategic Development Programs**

ACCOUNT	Account Name	DEVELOPMENT SERVICES OPS			REDEV - JD, RH, RSP			PGM PTRNSHIPS & STRATEGY/METRICS		
		BUDGET	Q2 (Jan-Jun)	% YTD	BUDGET	Q2 (Jan-Jun)	% YTD	BUDGET	Q2 (Jan-Jun)	% YTD
<b>REVENUE</b>										
[70300,70400]	Tenant Revenue	-	-		-	-		-	-	
70600	HUD Grants and Revenue	-	-		-	-		-	-	
*	Rental Income HAP	-	-		-	-		-	-	
[71500]	Other Revenue	-	-		-	-		-	-	
	<b>TOTAL REVENUE</b>	-	-		-	-		-	-	
<b>EXPENSES</b>										
[91100,92100,941	Salaries	862,978	376,013	44%	10,000	8,057	81%	605,011	214,948	36%
[91500,92300,945	Benefits	494,881	208,838	42%	-	4,641		380,696	128,209	34%
96210	Compensated Absences	172,557	87,566	51%	-	997		147,025	51,611	35%
	<i>Subtotal Personnel</i>	<b>1,530,416</b>	<b>672,417</b>	<b>44%</b>	<b>10,000</b>	<b>13,696</b>	<b>137%</b>	<b>1,132,732</b>	<b>394,768</b>	<b>35%</b>
91200	Auditing Fees	-	-		-	-		-	-	
91300.91320	Management Fees	-	-		-	-		-	-	
91600	Office Expenses	110,853	35,729	32%	108,525	7,769	7%	205,531	42,124	20%
91700	Legal Expenses	10,000	1,148	11%	495,000	290,412	59%	-	-	
91800	Travel	11,500	8,354	73%	-	-		8,250	(1)	0%
[91900,91400]	Other Administrative	123,000	987	1%	1,099,250	249,365	23%	120,650	262	0%
[92200,92400]	Tenant Services	-	-		750,375	46,900	6%	15,000	-	0%
93100.93600	Utilities	-	-		-	-		-	-	
94200	Ordinary Maint. - Materials	200	-	0%	-	-		-	(83)	
94300	Ordinary Maint. - Contract Srvs	500	-	0%	25,000	-	0%	-	-	
95200	Protective Services - Contractual	-	-		-	-		-	-	
95300	Protective Services - Other Costs	-	-		150,000	-	0%	-	-	
96100.96140	Insurance	24,716	10,105	41%	3,403	1,639	48%	16,107	7,088	44%
96200	General Expenses	-	-		30,000	-	0%	-	-	
96300	Payment in Lieu of Taxes	-	-		-	-		-	-	
96400	Bad Debt	-	-		-	-		-	-	
967*	Mortgage and Interest	-	-		186,573	94,216	50%	-	-	
[16*,/166*,/16700	Capital Impr. & Extraordinary Maint.	-	-		850,000	203,311	24%	-	-	
[34300,34400]	Current Portion - Long Term Debt	-	-		248,838	-	0%	-	-	
	<i>Subtotal Non-Personnel</i>	<b>280,769</b>	<b>56,323</b>	<b>20%</b>	<b>3,946,964</b>	<b>893,613</b>	<b>23%</b>	<b>365,538</b>	<b>49,390</b>	<b>14%</b>
	<b>TOTAL EXPENSES</b>	<b>1,811,185</b>	<b>728,740</b>	<b>40%</b>	<b>3,956,964</b>	<b>907,308</b>	<b>23%</b>	<b>1,498,270</b>	<b>444,158</b>	<b>30%</b>
	<b>Revenue over Expenses</b>	<b>(1,811,185)</b>	<b>(728,740)</b>		<b>(3,956,964)</b>	<b>(907,308)</b>		<b>(1,498,270)</b>	<b>(444,158)</b>	
<b>Non-Operating</b>										
[11100,11300,131	Transfers and Surplus	1,811,185	728,720	40%	3,956,964	449,162	11%	1,498,270	444,158	30%
	<b>Total Non-Operating</b>	<b>1,811,185</b>	<b>728,720</b>	<b>40%</b>	<b>3,956,964</b>	<b>449,162</b>	<b>11%</b>	<b>1,498,270</b>	<b>444,158</b>	<b>30%</b>
	<b>Net Revenue over Expenses</b>	-	(19)		-	(458,147)		-	-	

**HACLA 2020 Budget - Q2 (Jan-Jun)**  
**Strategic Development Programs**

		COMMUNITY ENGAGEMENT		
ACCOUNT	Account Name	BUDGET	Q2 (Jan-Jun)	% YTD
<b>REVENUE</b>				
[70300,70400]	Tenant Revenue	-	-	
70600	HUD Grants and Revenue	-	-	
*	Rental Income HAP	-	-	
[71500]	Other Revenue	-	-	
<b>TOTAL REVENUE</b>		-	-	
<b>EXPENSES</b>				
[91100,92100,941	Salaries	<b>303,653</b>	105,261	35%
[91500,92300,945	Benefits	<b>181,292</b>	64,849	36%
96210	Compensated Absences	<b>73,167</b>	33,232	45%
<i>Subtotal Personnel</i>		<b>558,112</b>	<b>203,342</b>	<b>36%</b>
91200	Auditing Fees	-	-	
91300.91320	Management Fees	-	-	
91600	Office Expenses	<b>58,164</b>	27,509	47%
91700	Legal Expenses	-	-	
91800	Travel	<b>7,000</b>	2,376	34%
[91900,91400]	Other Administrative	<b>27,500</b>	10,047	37%
[92200,92400]	Tenant Services	-	-	
93100.93600	Utilities	-	-	
94200	Ordinary Maint. - Materials	<b>1,000</b>	563	56%
94300	Ordinary Maint. - Contract Srvs	<b>500</b>	-	0%
95200	Protective Services - Contractual	-	-	
95300	Protective Services - Other Costs	-	-	
96100.96140	Insurance	<b>7,936</b>	3,541	45%
96200	General Expenses	-	-	
96300	Payment in Lieu of Taxes	-	-	
96400	Bad Debt	-	-	
967*	Mortgage and Interest	-	-	
[16*,/166*,/16700	Capital Impr. & Extraordinary Maint.	-	-	
[34300,34400]	Current Portion - Long Term Debt	-	-	
<i>Subtotal Non-Personnel</i>		<b>102,100</b>	<b>44,036</b>	<b>43%</b>
<b>TOTAL EXPENSES</b>		<b>660,212</b>	<b>247,378</b>	<b>37%</b>
<b>Revenue over Expenses</b>		<b>(660,212)</b>	<b>(247,378)</b>	
<b>Non-Operating</b>				
[11100,11300,131	Transfers and Surplus	<b>660,212</b>	247,278	37%
<b>Total Non-Operating</b>		<b>660,212</b>	<b>247,278</b>	<b>37%</b>
<b>Net Revenue over Expenses</b>		-	(100)	

**HACLA 2020 Budget - Q2 (Jan-Jun)**  
**LA LOMOD & E3 Housing Solutions**

ACCOUNT	Account Name	LA LOMOD & E3			LA LOMOD			E3 HOUSING SOLUTIONS		
		BUDGET	Q2 (Jan-Jun)	% YTD	BUDGET	Q2 (Jan-Jun)	% YTD	BUDGET	Q2 (Jan-Jun)	% YTD
<b>REVENUE</b>										
70600	HUD Grants and Revenue	696,183,708	340,941,486	49%	696,183,708	340,941,486	49%	-	-	
71000.72000	Other Revenue	1,112,560	365,936	33%	981,410	336,874	34%	131,150	29,061	22%
	<b>TOTAL REVENUE</b>	<b>697,296,268</b>	<b>341,307,422</b>	<b>49%</b>	<b>697,165,118</b>	<b>341,278,360</b>	<b>49%</b>	<b>131,150</b>	<b>29,061</b>	<b>22%</b>
<b>EXPENSES</b>										
91100,91500	Administrative Salaries & Benefits	4,688,392	1,669,803	36%	4,546,412	1,625,044	36%	141,980	44,759	32%
96210	Compensated Absences	398,908	172,455	43%	385,465	167,959	44%	13,443	4,495	33%
	<i>Subtotal Personnel</i>	<i>5,087,300</i>	<i>1,842,258</i>	<i>36%</i>	<i>4,931,877</i>	<i>1,793,003</i>	<i>36%</i>	<i>155,423</i>	<i>49,255</i>	<i>32%</i>
91200	Auditing Fees	13,396	-	0%	13,396	-	0%	-	-	
91300.91320	Management Fees	2,418,371	1,101,108	46%	2,418,371	1,101,108	46%	-	-	
91400	Marketing and Leasing	66,000	-	0%	12,000	-	0%	54,000	-	0%
91600	Office Expenses	647,562	183,360	28%	632,462	182,634	29%	15,100	726	5%
91700	Legal Expenses	400,000	857	0%	400,000	857	0%	-	-	
91800	Travel	43,700	9,959	23%	41,200	9,828	24%	2,500	131	5%
91900	Other Administrative	2,528,191	124,498	5%	2,475,631	105,344	4%	52,560	19,154	36%
94200	Ordinary Maint. - Materials	1,150	173	15%	1,000	173	17%	150	-	0%
94300	Ordinary Maint. - Contract Svcs	7,000	15	0%	7,000	15	0%	-	-	
96100.96140	Insurance	359,500	43,015	12%	359,500	43,015	12%	-	-	
97300	Housing Assistance Payments	672,000,000	329,930,408	49%	672,000,000	329,930,408	49%	-	-	
	<i>Subtotal Non-Personnel</i>	<i>678,484,870</i>	<i>331,393,394</i>	<i>49%</i>	<i>678,360,560</i>	<i>331,373,382</i>	<i>49%</i>	<i>124,310</i>	<i>20,012</i>	<i>16%</i>
	<b>TOTAL EXPENSES</b>	<b>683,572,170</b>	<b>333,235,652</b>	<b>49%</b>	<b>683,292,437</b>	<b>333,166,385</b>	<b>49%</b>	<b>279,733</b>	<b>69,266</b>	<b>25%</b>
	<b>Revenue over Expenses</b>	<b>13,724,098</b>	<b>8,071,770</b>		<b>13,872,681</b>	<b>8,111,975</b>		<b>(148,583)</b>	<b>(40,205)</b>	
<b>Non-Operating</b>										
509*	Transfers and Surplus	(13,724,098)	(1,506,325)	11%	(13,872,681)	(1,546,530)	11%	148,583	40,205	27%
	<b>TOTAL NON-OPERATING</b>	<b>(13,724,098)</b>	<b>(1,506,325)</b>	<b>11%</b>	<b>(13,872,681)</b>	<b>(1,546,530)</b>	<b>11%</b>	<b>148,583</b>	<b>40,205</b>	<b>27%</b>
	<b>Net Revenue over Expenses</b>	<b>(0)</b>	<b>6,565,445</b>		<b>0</b>	<b>6,565,445</b>		<b>(0)</b>	<b>-</b>	

## HACLA 2020 Budget - Q2 (Jan-Jun)

### ALL CENTRAL OFFICE

ACCOUNT	Account Name	ALL COCC			BOARD, EXEC, ITGR, PUB REL			HUMAN RESOURCES		
		BUDGET	Q2 (Jan-Jun)	% YTD	BUDGET	Q2 (Jan-Jun)	% YTD	BUDGET	Q2 (Jan-Jun)	% YTD
<b>REVENUE</b>										
707*	Management Fees	25,462,234	12,162,673	48%	-	-	-	-	-	-
71000.72000	Other Revenue	4,967,671	2,713,397	55%	-	-	9,000	8,452	94%	
	<b>TOTAL REVENUE</b>	<b>30,429,905</b>	<b>14,876,070</b>	<b>49%</b>	<b>-</b>	<b>-</b>	<b>9,000</b>	<b>8,452</b>	<b>94%</b>	
<b>EXPENSES Expenses</b>										
[91100,92100,9410]	Salaries	9,836,838	4,241,832	43%	1,470,598	662,234	45%	1,221,826	495,932	41%
[91500,92300,9450]	Benefits	6,446,588	2,646,360	41%	856,385	370,202	43%	801,990	324,413	40%
96210	Compensated Absences	2,429,943	1,138,330	47%	364,967	193,719	53%	305,746	145,585	48%
	<b>Subtotal Personnel</b>	<b>18,713,369</b>	<b>8,026,522</b>	<b>43%</b>	<b>2,691,950</b>	<b>1,226,155</b>	<b>46%</b>	<b>2,329,561</b>	<b>965,929</b>	<b>41%</b>
91200	Auditing Fees	142,550	-	0%	-	-	-	-	-	-
91400	Marketing and Leasing	3,000	-	0%	-	-	-	-	-	-
91600	Office Expenses	4,368,091	1,775,973	41%	406,484	201,705	50%	202,908	86,216	42%
91700	Legal Expenses	136,500	8,291	6%	-	-	-	25,000	120	0%
91800	Travel	112,075	9,678	9%	64,750	8,484	13%	30,125	327	1%
91900	Other Administrative	3,226,285	1,147,481	36%	170,600	56,163	33%	182,800	58,778	32%
[92200,92400]	Tenant Services	5,000	-	0%	5,000	-	0%	-	-	-
93100.93600	Utilities	488,660	242,313	50%	-	-	-	-	-	-
94200	Ordinary Maint. - Materials	97,698	95,524	98%	500	11	2%	-	-	-
94300	Ordinary Maint. - Contract Svcs	912,007	349,541	38%	3,000	90	3%	-	-	-
95200	Protective Services - Contractual	689,855	266,132	39%	-	-	-	-	-	-
95300	Protective Services - Other Costs	29,822	43,282	145%	-	-	-	5,000	61	1%
96100.96140	Insurance	1,187,312	140,770	12%	-	-	-	1,073,660	94,919	9%
[967*]	Mortgage, Interest, Replacement Reserve	805,933	486,796	60%	-	-	-	-	-	-
[35100,34300,3450]	Long-Term Debt, Current	941,337	909,848	97%	-	-	-	-	-	-
97100	Extraordinary Maintenance	995,847	65,065	7%	-	-	-	-	-	-
16*	Capital Assets and Vehicles	420,000	25,028	6%	-	-	-	-	-	-
	<b>Subtotal Non-Personnel</b>	<b>14,561,972</b>	<b>5,565,723</b>	<b>38%</b>	<b>650,334</b>	<b>266,453</b>	<b>41%</b>	<b>1,519,493</b>	<b>240,421</b>	<b>16%</b>
	<b>TOTAL EXPENSES</b>	<b>33,275,341</b>	<b>13,592,246</b>	<b>41%</b>	<b>3,342,283</b>	<b>1,492,608</b>	<b>45%</b>	<b>3,849,054</b>	<b>1,206,350</b>	<b>31%</b>
	<b>Revenue over Expenses</b>	<b>(2,845,436)</b>	<b>1,283,825</b>		<b>1,897,270</b>	<b>(8.55)</b>				
<b>Non-Operating</b>										
[509*,16400]	Transfers and Surplus	2,845,436	112,709	4%	-	110	-	-	-	-
	<b>Total Non-Operating</b>	<b>2,845,436</b>	<b>112,709</b>	<b>4%</b>	<b>-</b>	<b>110</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
	<b>Net Revenue over Expenses</b>	<b>-</b>	<b>1,396,534</b>							



## HACLA 2020 Budget - Q2 (Jan-Jun)

### ALL CENTRAL OFFICE

ACCOUNT	Account Name	INFORMATION TECHNOLOGY			FINANCE			LEGAL, GENERAL SERVICES		
		BUDGET	Q2 (Jan-Jun)	% YTD	BUDGET	Q2 (Jan-Jun)	% YTD	BUDGET	Q2 (Jan-Jun)	% YTD
<b>REVENUE</b>										
707*	Management Fees	-	-		24,156,697	11,605,803	48%	1,305,537	556,871	43%
71000.72000	Other Revenue	-	350		150,000	36,320	24%	-	305,085	
	<b>TOTAL REVENUE</b>	-	350		24,306,697	11,642,122	48%	1,305,537	861,955	66%
<b>EXPENSES</b>										
	<b>Expenses</b>									
[91100,92100,9410]	Salaries	784,228	211,997	27%	2,565,158	1,157,106	45%	2,226,568	999,578	45%
[91500,92300,9450]	Benefits	535,997	154,739	29%	1,805,972	732,813	41%	1,431,909	619,939	43%
96210	Compensated Absences	202,445	70,913	35%	597,698	280,241	47%	549,514	263,208	48%
	<b>Subtotal Personnel</b>	1,522,670	437,649	29%	4,968,828	2,170,159	44%	4,207,991	1,882,724	45%
91200	Auditing Fees	-	-		142,550	-	0%	-	-	
91400	Marketing and Leasing	-	-		-	-		-	-	
91600	Office Expenses	2,295,172	813,929	35%	344,267	171,588	50%	342,635	130,277	38%
91700	Legal Expenses	-	-		-	-		111,500	8,171	7%
91800	Travel	3,000	(0)	0%	2,200	-	0%	8,000	867	11%
91900	Other Administrative	2,664,476	984,737	37%	90,080	9,018	10%	73,796	36,410	49%
[92200,92400]	Tenant Services	-	-		-	-		-	-	
93100.93600	Utilities	-	-		-	-		-	-	
94200	Ordinary Maint. - Materials	1,000	208	21%	-	-		500	-	0%
94300	Ordinary Maint. - Contract Svcs	2,000	-	0%	-	-		1,500	25	2%
95200	Protective Services - Contractual	-	-		-	-		-	-	
95300	Protective Services - Other Costs	-	-		-	-		-	-	
96100.96140	Insurance	-	-		-	-		-	-	
[967*]	Mortgage, Interest, Replacement Reserve	-	-		-	-		-	-	
[35100,34300,3450]	Long-Term Debt, Current	-	-		-	-		-	-	
97100	Extraordinary Maintenance	-	-		-	-		-	-	
16*	Capital Assets and Vehicles	-	-		-	(24,464)		-	-	
	<b>Subtotal Non-Personnel</b>	4,965,647	1,798,874	36%	579,097	156,142	27%	537,931	175,749	33%
	<b>TOTAL EXPENSES</b>	6,488,318	2,236,523	34%	5,547,925	2,326,302	42%	4,745,922	2,058,474	43%
<b>Revenue over Expenses</b>										
<b>Non-Operating</b>										
[509*,16400]	Transfers and Surplus	838,100	-	0%	(1,673,687)	(1,016,044)	61%	-	(10,995)	
	<b>Total Non-Operating</b>	838,100	-	0%	(1,673,687)	(1,016,044)	61%	-	(10,995)	
<b>Net Revenue over Expenses</b>										

## HACLA 2020 Budget - Q2 (Jan-Jun)

### ALL CENTRAL OFFICE

ACCOUNT	Account Name	FACILITIES, SUPPORT SRVS			HOUSING SERVICES ADMIN		
		BUDGET	Q2 (Jan-Jun)	% YTD	BUDGET	Q2 (Jan-Jun)	% YTD
<b>REVENUE</b>							
707*	Management Fees	-	-		-	-	
71000.72000	Other Revenue	4,808,671	2,362,832	49%	-	90	
	<b>TOTAL REVENUE</b>	<b>4,808,671</b>	<b>2,362,832</b>	<b>49%</b>	<b>-</b>	<b>90</b>	
<b>EXPENSES</b>							
[91100,92100,9410]	Salaries	553,690	273,875	49%	1,014,770	439,206	43%
[91500,92300,9450]	Benefits	402,861	193,290	48%	611,473	248,881	41%
96210	Compensated Absences	128,133	57,890	45%	281,441	126,451	45%
	<b>Subtotal Personnel</b>	<b>1,084,684</b>	<b>525,054</b>	<b>48%</b>	<b>1,907,684</b>	<b>814,538</b>	<b>43%</b>
91200	Auditing Fees	-	-		-	-	
91400	Marketing and Leasing	3,000	-	0%	-	-	
91600	Office Expenses	652,838	311,032	48%	123,788	61,227	49%
91700	Legal Expenses	-	-		-	-	
91800	Travel	500	-	0%	3,500	(0)	0%
91900	Other Administrative	19,124	931	5%	15,409	1,444	9%
[92200,92400]	Tenant Services	-	-		-	-	
93100.93600	Utilities	488,660	242,313	50%	-	-	
94200	Ordinary Maint. - Materials	95,448	95,128	100%	250	178	71%
94300	Ordinary Maint. - Contract Srvs	905,007	349,426	39%	500	-	0%
95200	Protective Services - Contractual	689,855	266,132	39%	-	-	
95300	Protective Services - Other Costs	24,822	43,220	174%	-	-	
96100.96140	Insurance	14,858	-	0%	30,448	14,183	47%
[967*]	Mortgage, Interest, Replacement Reserve	805,933	486,796	60%	-	-	
[35100,34300,3450]	Long-Term Debt, Current	941,337	909,848	97%	-	-	
97100	Extraordinary Maintenance	995,847	65,065	7%	-	-	
16*	Capital Assets and Vehicles	420,000	25,028	6%	-	-	
	<b>Subtotal Non-Personnel</b>	<b>6,057,229</b>	<b>2,794,921</b>	<b>46%</b>	<b>173,894</b>	<b>77,032</b>	<b>44%</b>
	<b>TOTAL EXPENSES</b>	<b>7,141,913</b>	<b>3,319,975</b>	<b>46%</b>	<b>2,081,579</b>	<b>891,570</b>	<b>43%</b>
<b>Revenue over Expenses</b>							
<b>Non-Operating</b>							
[509*,16400]	Transfers and Surplus	1,899,444	318,657	17%	2,081,579	891,480	43%
	<b>Total Non-Operating</b>	<b>1,899,444</b>	<b>318,657</b>	<b>17%</b>	<b>2,081,579</b>	<b>891,480</b>	<b>43%</b>
<b>Net Revenue over Expenses</b>							